The Phased Employment Program described in this document is an initiative which Skidmore College is taking to expand the options available to its eligible non-unionized employees (defined below) through a preretirement reduction of their full-time working commitment while gradually phasing into retirement over a period of years. For the College, the Program supports the anticipated needs for curricular and department flexibility.

Participation in the program is not an employee entitlement. The Program is voluntary for both the employee and the College, and all terms or arrangements will be mutually agreed upon and documented. All participants will retire at the completion of the agreed upon period. The initial arrangement for a reduction in employment is contingent upon budgetary feasibility as determined in the fall budget preparation/approval process immediately prior to the effective date of the Phased Employment Program request.

This plan description does not set forth all possible models for employment reduction; the offices of the participant's respective dean or vice-president and Human Resources are responsible for the administration of the program. For further information about your personal situation, please contact your dean, vice-regbhe14

- Your age and length of service con 50 is eligible to participate if he/she participation could occur with at lea
- You have attained the minimum a equivalent, and have been employe

Deadline for an application (which must be completed and submitted in conformance with Section IV of this plan description) is October 1 of the calendar year preceding that in which the employee wishes to

#### 1. Faculty:

The basic arrangement for phased employment offers the faculty member the opportunity to teach within the contractual period not more than half of the regular full-time load for the department/ program, including any interdisciplinary programs in which the faculty member may teach. Teaching in other College programs, such as summer school, is not included in this reduction and is not counted as part of the regular teaching load. In other words, participation in this program does not affect such other employment.

## 2. Employees Other than Faculty:

The basic arrangement for phased employment offers the participant the opportunity to work not more than half the regularly scheduled full-time hours for the department/office within which he/she currently is employed. Work in other College programs by those whose terms of employment do not require such other work is not included in this reduction (for example, administrators who teach occasionally for an academic department). In other words, participation in this program does not affect such other employment.

## B. Term of Program

The term of a phased employment agreement will be established as up to 5 years by advance agreement.

#### C. Salary/Stipend

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The basic plan provides for half-time employment for half salary plus an employment stipend of 20% of . Tys-24.9( a)-8 (s u)-1.4 3.8 (h)1.7 3.8 (h)3 (e)-4.93.4 (e)-(o)1.9r2)-4. s3.4 (e).3 (e)-4.93.4 (e)-4.93.4

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7.	Status: For the purpose of calculating length of service for benefits and College programs, a Program
	participant is considered a full-time employee.

# E. Implications

- 1. Sabbaticals: Participants are not eligible for sabbatical or other types of paid leave.
- 2. Tenure: A tenured faculty member who participates in the Program shall be considered a full-time member of the faculty in good standing and shall retain all rights, privileges and responsibilities including community service; he/she heng 4i( )Tj(u)-1ilehs /P  $\angle M$  ( )Tj(u)-1il16 (e1s)-11.7 (h)1.7 (e)-5

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- 2. The dean or vice president will consult with the department chair/office director, the aplicant and other members of the deprtment as apropriate to evaluate the request in terms of planning, personnel needs, spee and suport requirement as well as other pertinent fact43.7 (o)6.8 (r)0.5 (s)5.3 (.)-12.1 () To chair/office director and other members of the deprtment may be consulted on a follow -up basis as necessary.
- 4. The dean or vice president will aprove, deny, or suggest a modification t43.7 (o)6.8 (t)-8.4 (h)6.7 (e rec)1.

8.	This written agreement is irrevocable absent a mutual agreement between the College and the
	participant to change the agreement. As with individuals in all employee categories, continued
	satisfactory performance is expected and is a condition of continued employment, even under the
	Phased Employment Program. Once an employee is terminated, all benefits under this program will
	cease

The College retains the right to allow exceptions to the provisions of the Program. Upon the President's request the program may be reviewed, modified or terminated at any time without affecting already existing arrangements.

Participation in the Phased Employment Program does not confer any additional employment rights upon the participant, and such participants shall remain subject to all applicable policies and procedures of the College during the term of such phased employment.

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<u>Instructions</u>: To request consideration for participation in Skidmore's voluntary Phased Employment Program, you must be a regular, active employee whose age and length of service combine to equal not less than 70. Additionally, to be eligible, you must be at least 50 years of age and have attained a minimum of 15 years of full-time service or its equivalent, and have been employed by the College full-time during at least the last seven years. The application deadline is October 1 of the calendar year preceding that in which you wish to begin phased employment. Applications should first be submitted to his/her office director or department chair, then to their dean if applicable or if not, then to their vice president. All requests will be evaluated based on planning, personnel needs, space and support requirements as well as other pertinent factors.

PLEASE PRINT	
Employee Name	Date
Position Title/Rank	Department
Department Chair/Office Director	
Requested Program Start Date	Requested Program End Date
Description of Phased Employment Proposal (you may at needed):	
Employee's Signature	Date
The following signatures are required as they approve the	e Plan (or modified version):
Department Chair/Office Director's Signature	Date